Feng Qiu

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EDUCATION

University of Oregon	PhD in Management	June 2020
Oregon State University	Master of Business Administration	June 2015
Wenzhou University	Bachelor of Business Administration	June 2012

ACADEMIC POSITIONS

2020-present Assistant Professor of Organization Studies

University of Massachusetts Amherst

2017-2019 Course Instructor

University of Oregon

RESEARCH INTERESTS

Behavioral Ethics; Unethical Leadership; Reporting Unethical Behavior; Emotions; Experiments

PUBLICATIONS

- Qiu, F., Mai, K. M., & Ellis, A. P. (2025). Examining The Hindering Effects of Receiving Help on Internal Reporting of Unethical Behavior. *Journal of Organizational Behavior*.
- Wen, X., Liu, Z, Qiu, F., Leavitt, K., Wang, X., & Tang, Z. (2025). A Power Dependence Model of the Impact of Leader Impostorism on Supervisor Support and Undermining: The Moderating Role of Power Distance. *Journal of Applied Psychology*.
- Mesdaghinia, S., Eisenberger, R., Wen, X., Liu, Z., Lewis, B., Qiu, F., & Shapiro, D. L. (2023). How Leaders Drive Followers' Unethical Behavior. *Journal of Management*, 49(7), 2318-2353.
- Lee, R., Mai, K. M., Qiu, F., Ilies, R., & Tang, P. M. (2022) Are You Too Happy to Serve Others? When and Why Positive Affect Makes Customer Mistreatment Experience Feel Worse. *Organizational Behavior and Human Decision Processes*, 172, 104188.
- Leavitt, K., Qiu, F., & Shapiro, D. L. (2021). Using Electronic Confederates for Experimental Research in Organizational Science. *Organizational Research Methods*, 24(1), 3-25.
- Liu, X., Liao, H., Derfler-Rozin, R., Zheng, X., Wee, E. X., & Qiu, F. (2020). In Line and Out of the Box: How Ethical

Leaders Help Offset the Negative Effect of Morality on Creativity. *Journal of Applied Psychology*, 105(12), 1447–1465.

REFEREED PROCEEDINGS

Qiu, F., Leavitt, K., & Shapiro, D. L. (2019). Social Automatons: Using Simple Artificial Intelligence for Organizational Behavior Research Designs. *Academy of Management Best Paper Proceedings*.

RESEARCH ARTICLES UNDER REVIEW OR REVISION

- Qiu, F., Yu, L, Wen, X., Duffy, M., & Mai, K. M. [Supervisor Downward Jealousy]. *Preparing for 3rd Review: Academy of Management Journal.*
- Qiu, F., Mai, K. M., Ellis, A. P., Wen, X., & Liu, C. [Competition and Reporting Unethical Behavior]. *1st Revise and Resubmit: Journal of Business Ethics.*
- Khan, U., Qiu, F., Barnes, C. M., & Khan, T. [Temperature and Abusive Leadership]. *Under 1st Review: Journal of Applied Psychology*.

SELECTED RESEARCH ARTICLES IN PROGRESS

- Qiu, F., Wen, X., Liu, Z, & Barnes, C. M. [Abusive Supervision and Employee Procreation]. *Preparing submission stage. Target journal: Administrative Science Quarterly*.
 - The paper was featured in *Harvard Business Review* under the titled "Abusive Bosses Make People Not Want to Have Children."
- Wen, X., Liu, Z, Qiu, F., Leavitt, K., & Wang, X. [Work and Family]. *Preparing submission stage. Target journal: Organizational Behavior and Human Decision Processes.*
- Liu, Z, Wen, X., Qiu, F., & Wang, X. [Leader Unethicality]. *Preparing submission stage. Target journal: Journal of Applied Psychology.*
- Mai, K. M., Lucas, B. J., Qiu, F., & Yu, S. [Creativity and Unethical Leadership]. *Preparing submission stage. Target journal: Organization Science.*
- Wen, X., Qiu, F., Yu, L., & Peng, A. C. [Employee Jealousy and Supervisor Reaction]. *Preparing submission stage. Target journal: Journal of Applied Psychology.*
- Wen, X., Liu, Z., Qiu, F., Wang, X., Huai, M, & Shapiro, D. L. [Responses to Errors at Work]. *Preparing submission stage. Target journal: Journal of Applied Psychology.*
- Xu, M, Richard, O, & Qiu, F. [Abusive Supervision and Schadenfreude]. *Preparing submission stage. Target journal: Human Relations.*
- Qiu, F., Wang, W., Wen, X., & Yu, L. [Skip-level LMX]. Data collection stage. Target journal: Academy of

- Chen, X., Qiu, F., & Barnes, C. M. [Pain and Abusive Supervision]. *Data collection stage. Target journal: Journal of Applied Psychology.*
- Oladimeji, T., Harrison, D. A., & Qiu, F. [Leader Hubris and Overconfidence]. *Data collection stage. Target journal:*Journal of Applied Psychology.

CHAIRED CONFERENCE SESSIONS

- Mai, K. M. & Qiu, F. (2022). New Frontiers in (Un)ethical Leadership Research. Symposium conducted at 2022 Academy of Management Annual Meeting, Seattle, U.S.
- Qiu, F., & Mai, K. M. (2019). Moral Heroism: What Makes Employees Stand up to Report or Stop Unethical Conduct? Symposium conducted at 2019 Academy of Management Annual Meeting, Boston, U.S.
- Shapiro, D. L., & Qiu, F. (2019). Toxic Leadership and Culture. Symposium conducted at 2019 Society for Industrial and Organizational Psychology Annual Meeting, Maryland, U.S.
- Qiu, F., & Leavitt, K. (2018). Moral Equilibrium Through Benevolence, Licensing, and Cleansing: When Vice Is Viewed as Virtue, Virtue Leads to Vice, and Vice Prompts Virtue. *Symposium conducted at 2018 Academy of Management Annual Meeting, Chicago, U.S.*

CONFERENCE PRESENTATIONS AND DISCUSSIONS

- Qiu, F., Wang, W., Wen, X., & Yu, L. (2024). Navigating Relationships with Boss's Boss: How Subordinate Skip Level Leader-Member Exchange Affects Supervisor Jealousy and Support. *Paper presented at 2024 Behavioral Ethics Conference, Amherst, U.S.*
- Wen, X., Qiu, F., Yu, L., & Liu, Z. (2024). The Double-Edged Effects of Subordinate Jealousy Display on Leader Justice Rule Adherence. *Paper presented at 2024 Academy of Management Annual Meeting, Chicago, U.S.*
- Qiu, F., Yu, L, Wen, X., & Duffy, M. (2023). Supervisor Downward Jealousy and Its Social Function in Supervisor-Subordinate Relationships. *Paper presented at 2023 Academy of Management Annual Meeting, Boston, U.S.*
- Qiu, F., Wen, X., & Liu, Z. (2023). The "Life" Consequences of Abusive Supervision: Abusive Supervision and Employee Procreation. *Paper presented at 2023 Academy of Management Annual Meeting, Boston, U.S.*
- Qiu, F., Mai, K. M., Ellis, A. P., & Wen, X (2023). Examining the Effects of Interpersonal Competition on Employees' Reporting of Unethical Behavior. *Paper presented at 2023 Academy of Management Annual Meeting, Boston, U.S.*
- Qiu, F., Yu, L, Mai, K. M., & Wen, X. (2022). The Bright Sides of Supervisor Jealousy: How and When Informal

- Leadership Reduces Abusive Supervision and Increase Supervisor Support towards Other Subordinates. *Paper presented at 2022 Behavioral Ethics Conference, Amherst, U.S.*
- Mai, K. M., Qiu, F., & Lucas, B. J. (2022). The Source of Sin: How and Why Creative People Get More Unethical Requests. *Paper presented at 2022 Academy of Management Annual Meeting, Seattle, U.S.*
- Wen, X., Liu, Z., Qiu, F., Wang, X., & Huai, M (2022). Harm or Harmony? Error Cover-up Behaviors at Work. *Paper presented at 2022 Academy of Management Annual Meeting, Seattle, U.S.*
- Xu, M. & Qiu, F. (2022). The Effects of Observed Abusive Supervision on Third Parties. *Paper presented at 2022 Academy of Management Annual Meeting, Seattle, U.S.*
- Qiu, F., Mai, K. M., & Ellis, A. P. (2021) "Nonheroic Heroes": How Competition and Machiavellianism Jointly Promote Whistleblowing. *Paper presented at 2021 Academy of Management Annual Meeting (online)*.
- Qiu, F. & Shapiro, D. L. (2021). The Impact of Unethical Leader-requests on Employee's Family Withdrawal. *Paper presented at 2021 Academy of Management Annual Meeting (online)*.
- Qiu, F., Mai, K. M., & Ellis, A.P. (2019) Silence as a Form of Payment: Examining the Effects of Helping on Whistle-Blowing Behavior in Organizations. *Paper presented at 2019 Academy of Management Annual Meeting, Boston, U.S.*
- Qiu, F., Leavitt, K, & Shapiro, D. L. (2019) Social Automatons: Using Simple Artificial Intelligence for Organizational Behavior Research Designs. *Paper presented at 2019 Academy of Management Annual Meeting, Boston, U.S.*
- Lee, R., Mai, K. M., Qiu, F., & Ilies, R. (2019) Are You Too Happy to Serve Others? When and Why Emotional Contrasts Make Customer Mistreatment Look Worse for Service Professionals. *Paper presented at 2019 Asia Academy of Management Conference, Bali, Indonesia.*
- Mesdaghinia, S., Lewis, B., Qiu, F., Eisenberger, R., & Shapiro, D. L. (2019). Unethical Pro-Organizational Behavior: Incitement by the Leader. *Paper presented at 2019 Society for Industrial and Organizational Psychology Annual Meeting, Maryland, U.S.*
- Qiu, F., Huang, L., Wagner, D. T., & Leavitt, K. (2018). Good Parents but Bad Apples: Moral Licensing Effect of Positive Parenting. *Paper presented at 2018 Academy of Management Annual Meeting, Chicago, U.S.*
- Liu, X., Liao, H., Derfler-Rozin, R., Zheng, X., Wee, E. X., & Qiu, F. (2018). In Line and out of the Box: Ethical Leaders Unleash Creativity in Highly Moral Employees. *Paper presented at 2018 Academy of Management Annual Meeting, Chicago, U.S.*
- Qiu, F., Mai, K. M., & Ellis, A. P. (2018). Feeling Morally Obligated to Repay Immorally: The Unethical Reciprocity Effect of Receiving Prosocial Help, Round Table Discussion in Cognition in the Rough Session, at 2018 Academy

of Management Annual Meeting, Chicago, U.S.

- Qiu, F., Huang, L., & Wagner, D. T. (2017). Performing Corporate Volunteering Activities Affects Unethical and Prosocial Behaviors at Work: Moral Identity as a Moderator, Round Table Discussion in Cognition in the Rough Session, at 2017 Academy of Management Annual Meeting, Atlanta, U.S.
- Shapiro, D. L., Leavitt, K, & Qiu, F. (2016). You Did This on the Wrong Day: Incident Anger, Ego Depletion, and Whistle-Blowing, Round Table Discussion in Cognition in the Rough Session, at 2016 Academy of Management Annual Meeting, Anaheim, U.S.

PROFESSIONAL MEMBERSHIPS

- Academy of Management
- Society for Industrial and Organizational Psychology

PROFESSIONAL ACTIVITIES AND AFFILIATIONS

- Ad-Hoc reviewer for Organizational Behavior and Human Decision Processes
- Ad-Hoc reviewer for Journal of Management
- Ad-Hoc reviewer for Human Relations
- Reviewer for Academy of Management Annual Meeting

TEACHING EXPERIENCE

- Organizational Behavior (Undergrad)
- Human Resource Management (Undergrad)
- Strategic Compensation (Undergrad)

DISSERTATION COMMITTEES

- 2022-2024 Gihyun Kim, UMass Amherst, Doctoral Dissertation (Committee member)
- 2021-2023 Mengjie Xu, UMass Amherst, Doctoral Dissertation (Committee member)

UNIVERSITY SERVICE

- 2024 Management Department Lecturer Search Committee
- 2023 Management Department Tenure-track Faculty Search Committee
- 2021 Management Department Lecturer Pool Search Committee
- 2022-2024 Isenberg School of Management Behavioral Lab Committee
- 2022-2024 Management Department Curriculum Committee

HONORS, AWARDS AND GRANTS

- 2024 Teaching with Digital Technology Award
- 2022-2023 Flex Grant for Teaching/Faculty Development
- 2022-2024 UMass MSP Research Support Fund
- 2019-2020 University of Oregon Dissertation Research Fellowship

- 2019 Institute of Cognitive and Decision Sciences Dissertation Research Award
- 2019 Robin & Roger Best Research Award
- 2018 Robin & Roger Best Research Award
- 2018 Management Department Teaching Commendation
- 2017 Management Department Teaching Commendation
- 2015-2019 Lundquist College of Business, PhD Scholarship (Full Tuition + Stipend)