CRISTINA O. VLAS

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- updated as of 07/01/2020 -

ACADEMIC APPOINTMENTS

Assistant Professor of Strategy

2018 - Present

University of Massachusetts - Amherst

EDUCATION

Doctor of Philosophy in International Management Studies

2018

University of Texas at Dallas Major: Strategic Management Minor: Organization Theory

Dissertation: Antecedents, Moderators, and Outcomes of Internal Innovation

Master in Business Administration

2006

University of Nebraska at Omaha

Bachelor of Science

2001

Academy of Economic Studies, Bucharest, Romania

RESEARCH INTERESTS

Google Scholar: 109

Web of Science: 10

h-index: 6

Research Stream 1: Strategy (resource-based and knowledge-based perspectives)

Research Stream 2: Innovation (knowledge modes, knowledge transfer, organizational learning,

exploration/exploitation, knowledge-intensive industries)

Research Stream 3: Corporate governance (CEO characteristics, TMT diversity, activism)

PUBLISHED RESEARCH

Peng, MW, Lebedev, S, **Vlas, CO**, Wang, J, and Shay, J (2018) "The growth of the firm in (and out of) emerging economies" *Asia-Pacific Journal of Management*, 35(4), 829-857.

Peng, MW, Sun, W, **Vlas, CO**, Minichilli, A, and Corbetta, G (2018) "An institution-based view of large family firms: A recap and overview" *Entrepreneurship Theory and Practice*, 42(2), 187-205.

- Peng, MW and **Vlas**, **CO** (2017) "Diffusion of a twentieth-century innovation" *Academy of Strategic Management Journal*, 16(1), 172-174.
- Yuan, C, Li, Y, **Vlas, CO**, and Peng, MW (2016) "Dynamic capabilities, subnational environment, and university technology transfer" *Strategic Organization*, 16(1), 35-60.
- Vlas, R and Vlas, CO (2016) "The role of internal and network constraints on alliance ambidexterity decisions in technology-intensive industries" *Asia-Pacific Journal of Information Systems*, 26(2), 299-321.

RESEARCH UNDER REVIEW

- **Vlas, CO**, Choi, EW, and Peng, MW "Patenting velocity and patterns in market signaling" *Journal of Management Studies* (under first round of review)
- **Vlas, CO**, Peng, MW, and Choi, EW "Active slack, balanced capability portfolios, and firm performance" *Strategic Management Journal* (under first round of review)
- **Vlas, CO**, See, EC, and Chaudhary, R "A power-learning perspective of innovation-intensive firms' performance" *Academy of Management Journal* (under first round of review)
- Vlas, RE, Robinson, W, and **Vlas, CO** "Antecedents of open source popularity: A six-factor model of contemporary requirements practices" *European Journal of Information Systems* (under first round of review)

RESEARCH UNDER DEVELOPMENT

- **Vlas, CO** and Richard, OC "Who's your ally? An upper management group's perspective of alliance decisions" In preparation for submission to *Strategic Management Journal* (final review stage)
- **Vlas, CO**, Vlas RE, Liu, A, and Garg, G "Ambiguity-based antecedents of innovation velocity: A congruence perspective" In preparation for submission to *Strategic Management Journal* (final review stage)
- **Vlas, CO**, Vlas RE, Masoud, Y, and Liu, A "To the captain: Risk it or rest it? CEO characteristics and large firms' innovation" In preparation for submission to *Journal of Management Studies* (final review stage)
- **Vlas, CO**, Vlas RE, Mangaliso, M, Garg, G, and Jean-Dennis, H "CEO personality, managerial discretion, and strategic change" In preparation for submission to *Strategic Management Journal* (data analysis stage)
- **Vlas, CO**, Su, W, and Richard, OC "Racial and gender diversity: Independent and joint effects on organizational innovation and firm performance" In preparation for submission to *Strategic Management Journal* (data analysis stage)
- **Vlas, CO**, Masoud, Y, Chaudhary, U, and Xu, M "CEO self-monitoring: An old construct in new shoes" In preparation for submission to *Organization Science* (data analysis stage)

- **Vlas, CO** and See, C "Corporate activism and firms' innovation, strategy and performance" In preparation for submission to *Academy of Management Journal* (data collection stage)
- **Vlas, CO** and Chaudhary, R "Perspectives: Learning and innovation in high-velocity environments" (theoretical framing stage)
- **Vlas, CO** "Institutional relatedness, knowledge ambiguity, and exploratory alliance orientation" (theoretical framing stage)
- Kemp, A, **Vlas CO**, and Vlas, R "The effects of CEO shame-proneness and guilt-proneness on financial misrepresentation" (theoretical framing stage)

INVITED TALKS AND PRESENTATIONS	
Invited talks	
World Congress on Business and Financial Management	2019
Conference Presentations	
Academy of Management Conference	2016, 2017, 2018, 2019, 2020
Strategic Management Society Conference	2016, 2017, 2019
Eastern Academy of Management International Conference	2015, 2019
Southwest Academy of Management Conference	2016
Theories of Family Enterprise Conference	2016
ASE/IEEE Conference on Privacy, Security, Risk, and Trust	2013
Innovation Conference on Automation and Robotics	2012
Americas Conference on Information Systems	2011
Midwest Association for Information Systems Conference	2011
GRANTS	
FLEX Grant	2019, 2020
MSP Research Grant	2019, 2020
Faculty research Grant/Healy Endowment Grant – application in prepared to the second of the second o	paration 2020-2021
HONORS AND AWARDS	
Academy of Management Annual Meeting "Above and Beyond the Call of Duty" Reviewer Award "Patenting velocity and patterns in market signaling"	2016
BEST PAPER FINALIST TIM DIVISION	2016

Strategic Management Society Conference "Risky decision making: The role of top management team's diversity, self-monitor and interdependence"	ring,
BEST CONFERENCE PAPER NOMINEE	2016
Southwest Academy of Management Conference "Soft power and entrepreneurial growth"	2016
BEST CONFERENCE PAPER FINALIST	2016
University of Texas at Dallas	
PhD Scholarship – Jindal School of Management	2013 - 2017
Outstanding Teaching Award – Strategic Management Course	2015
Outstanding Teaching Award – International Management Course	2014
University of Nebraska at Omaha	
MBA Scholarship	2004 - 2006
Business Plan Competition Finalist – 2 nd place	2006
Best Performing Team at the Simulation Workshop for Sustainable Decision Makin	g 2005
Academy of Economic Studies, Bucharest, Romania	
Merit-Based Scholarship	1997 – 2001
Special Award for "Commerce – The Foundation of Modern Economies"	2000
Special Award for "The Internet at the Edge between Ignorance and Omniscience"	1999
Special Award for "Foreign investments in Romania"	1998
Special Award of the Efficient Publishing House for winning the Students With	
Exceptional Paper Writing Abilities Competition	1998

TEACHING INTERESTS

I teach most subjects within the strategy and management domains, including:

- Strategic Management / Leadership
- Technology and Innovation Management
- Cross-cultural Management / Diversity Issues in Management
- Global Business/International Business

TEACHING EXPERIENCE

University of Massachusetts - Amherst	
MGT494BI – Strategic Management Capstone	Spring 2020
Evaluation ratings pending; 40 students enrolled	
MGT494BI – Strategic Management Capstone	Spring 2020
Evaluation ratings pending; 30 students enrolled	
MGT494BI – Strategic Management Capstone	Spring 2020
Evaluation ratings pending; 12 students enrolled	
MGT494BI – Strategic Management Capstone	Fall 2019
Evaluation ratings 4.1 out of 5; 39 students enrolled	
MGT494BI – Strategic Management Capstone	Spring 2019
Evaluation ratings 4.1 out of 5; 32 students enrolled	

MGT494BI – Strategic Management Capstone	Spring 2019
Evaluation ratings 4.1 out of 5; 39 students enrolled	
MGT494BI – Strategic Management Capstone	Fall 2018
Evaluation ratings 2.7 out of 5; 33 students enrolled	
University of Texas at Dallas	
BPS 4305 – Strategic Management Capstone	Fall 2017
Evaluation ratings 4.85 out of 5; 44 students enrolled	
BPS 4305 – Strategic Management Capstone	Fall 2015
Evaluation ratings 4.83 out of 5; 46 students enrolled	
IMS 3310 – International Business Capstone	Summer 2014
Evaluation ratings 4.81 out of 5; 43 students enrolled	
University of Nebraska at Omaha	
MKT 3310 – Principles of Marketing	Fall 2004 – Spring 2006
Academy of Economic Studies, Bucharest, Romania	
MKT 101 – Statistical Analysis Techniques	Fall 2001 – Spring 2002

PROFESSIONAL SERVICE

Committees and recruitment

- University of Massachusetts Amherst, Strategy Hiring Committee, 2019-2020
- University of Massachusetts Amherst, Strategy Hiring Committee, 2018-2019
- University of Massachusetts Amherst, PhD Student Committee, 2018-2019

Reviewing activities

- Reviewer for Strategic Organization
- Reviewer for *Journal of Management Studies*
- Reviewer for Academy of Management Conference (AOM)
- Reviewer for Strategic Management Society Conference (SMS)
- Reviewer for Eastern Academy of Management International Conference (EAM-I)
- Reviewer for Southwest Academy of Management Conference (SWAM)
- Reviewer for International Conference on Information Systems (ICIS)
- Reviewer for European Conference on Information Systems (ECIS)
- Reviewer for Americas Conference on Information Systems (AMCIS)
- Reviewer for Southern Association for Information Systems Conference (SAIS)

Conference chairing

Session Chair at The Academy of Management Conference

2016

Academic memberships

Academy of Management	2014 – present
Strategic Management Society	2015 – present
INFORMS	2014 – present

Program ranking and development

Closely worked with the Innovation and Entrepreneurship Program Director on the following tasks related to the Program's Growth, Retention, and Ranking:

Reviewed course descriptions

- Assessed opportunities for course cross-listings
- Assessed competing programs' performance on the Princeton Review's undergraduate- and graduate-level program ranking metrics
- Developed a comprehensive database of UT Dallas' startups and business founders
- Outcomes:
 - $^{\hbox{\scriptsize o}}$ 2016 UT Dallas was ranked $22^{\hbox{\scriptsize nd}}$ among Top 25 US Entrepreneurial Schools in U.S.
 - □ 2017 UT Dallas was ranked 19th among Top 25 US Entrepreneurial Schools in U.S.

VOLUNTEERING ACTIVITIES

2018-2019
2015, 2016
2015
2015, 2016
2005, 2006
2005
2001 - 2004
2008 – present
2006 - 2008
2002 - 2004